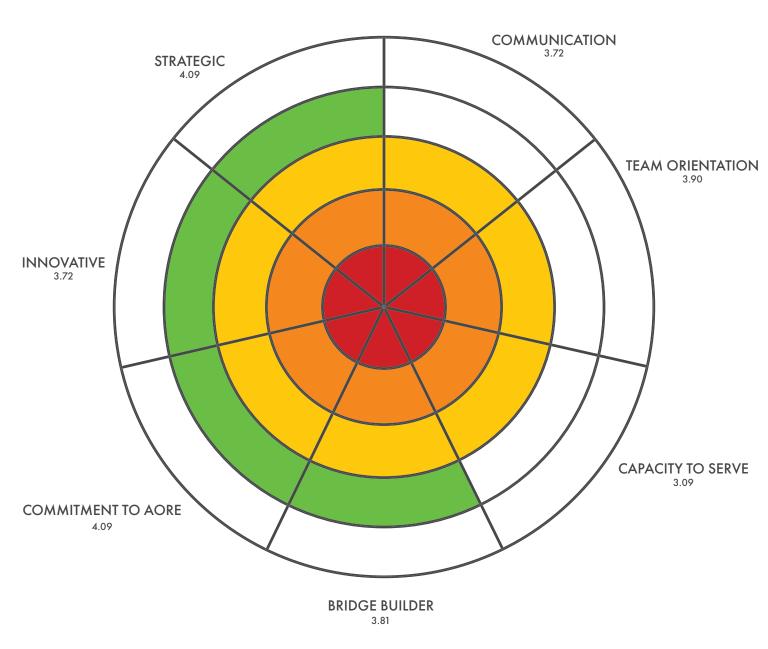
2021 AORE BOARD COMPETENCY MATRIX

CRITICAL

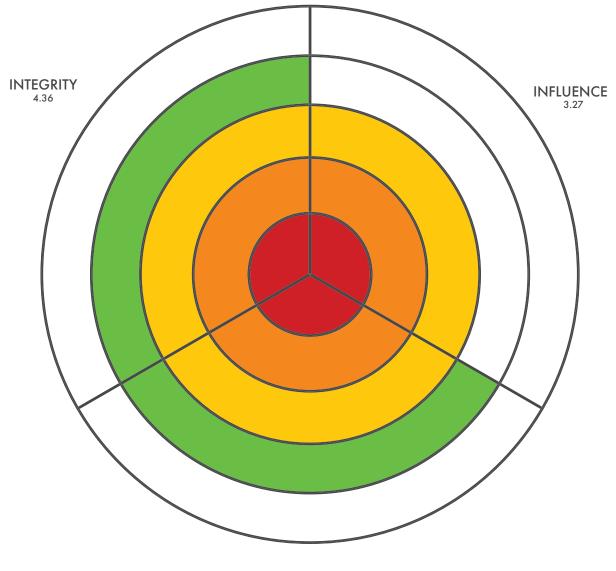
			BOARD MEMBER A	BOARD MEMBER B	BOARD MEMBER C	BOARD MEMBER D	BOARD MEMBER E	BOARD MEMBER F	BOARD MEMBER G	BOARD MEMBER H	BOARD MEMBER I	BOARD MEMBER J	BOARD MEMBER K
DEPSONIAL ATTRIRITES		COMMUNICATION											
	PERSONAL ATTRIBUTES	TEAM ORIENTATION											
		CAPACITY TO SERVE											
		BRIDGE BUILDER											
	ERSON	COMMITMENT TO AORE											
	<u>~</u>	INNOVATIVE											
		STRATEGIC											
	ES	INTEGRITY											
	INTERPERSONAL ATTRIBUTES	INFLUENCE											
		REPUTATION											
	TECHNICAL SKILLS AND EXPERIENCE	NON-PROFIT GOVERNANCE			\bigcirc							\bigcirc	
		STRATEGIC PLANNING										\bigcirc	
		PROJECT MANAGEMENT											
		ORGANIZATIONAL RISK MANAGEMENT											
		FINANCE/ACCOUNTING									\bigcirc	\bigcirc	\bigcirc
		LEGAL AFFAIRS				\bigcirc			\bigcirc		\bigcirc	\bigcirc	\bigcirc
		HUMAN RESOURCE DEVELOPMENT/ MANAGEMENT											\bigcirc
		STRATEGIC COMMUNICATION											
		FUNDRAISING AND DEVELOPMENT			\bigcirc					\bigcirc			\bigcirc
		ADVOCACY		\bigcirc						\bigcirc			
		diversity, equity, and inclusion											

 $1 \bigcirc 2 \bigcirc 3 \bigcirc 4 \bigcirc 5 \bigcirc$ $1 = \text{NO EXPERIENCE} \qquad 5 = \text{EXPERIENCE}$

PERSONAL ATTRIBUTES

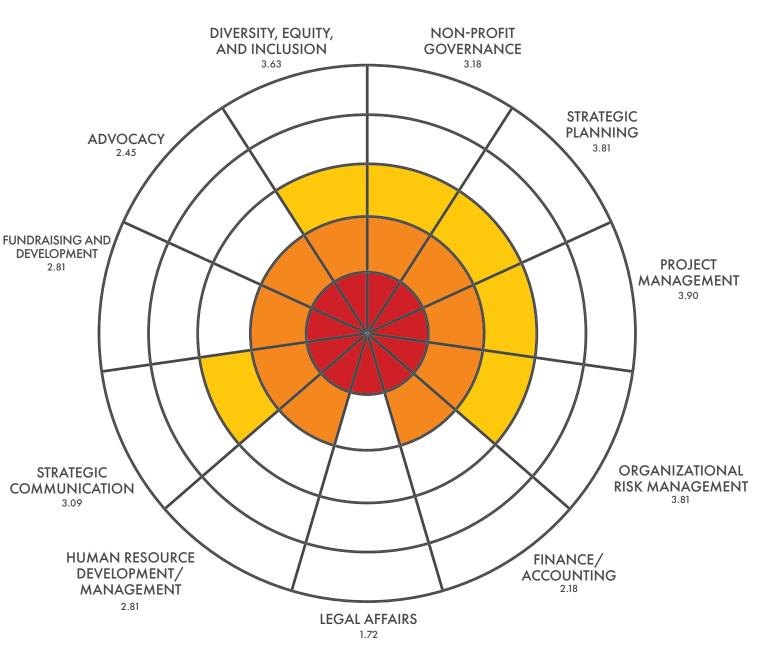


INTERPERSONAL ATTRIBUTES



REPUTATION 3.90

TECHNICAL SKILLS AND EXPERIENCE



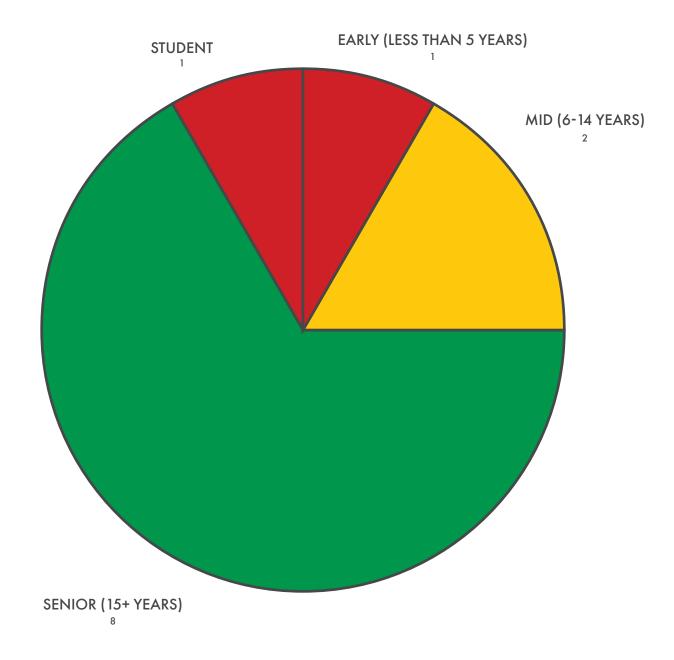
INDUSTRY EXPERIENCE Board members checked all that applied STATE/FEDERAL COLLEGE/UNIVERSITY GOVERNMENT OUTDOOR RECREATION 3 5 **OUTDOOR INDUSTRY** 3 COLLEGE/UNIVERSITY MUNICIPAL PARKS/ (OTHER) RECREATION 3 1 FOR PROFIT (OTHER) ACADEMIC/ 5 RESEARCH Δ NON-PROFIT OUTDOOR FOR PROFIT OUTDOOR RECREATION RECREATION 7 6 NON-PROFIT (OTHER) 5

0 Industry Experience:

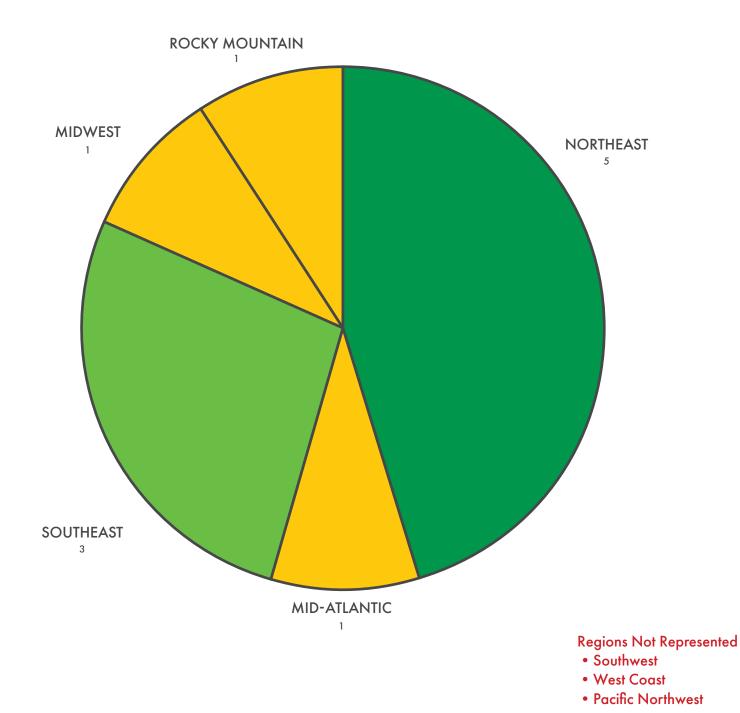
Military MWR

• Other (Fill in blank)

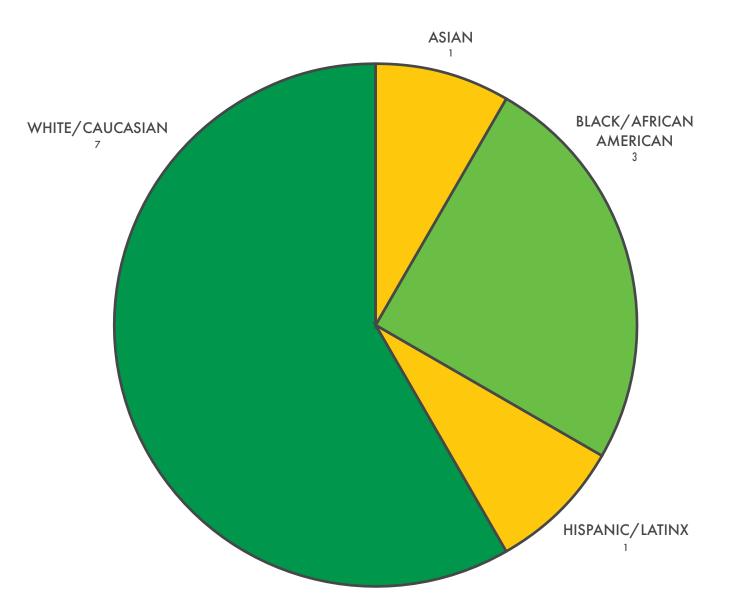
CAREER LEVEL



REGION



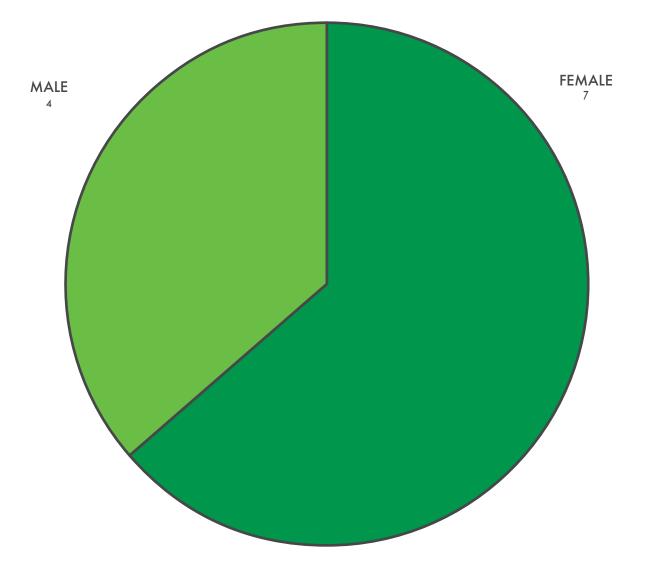
RACE / ETHNICITY (SELF DESCRIBED)



Races/Ethnicities Not Represented

- Middle Eastern or North African
- Native American
- Pacific Islander

GENDER (SELF DESCRIBED)



Genders Not Represented

Non Binary