Form

Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

Do not enter social security numbers on this form as it may be made public.

▶ Information about Form 990 and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047 2015 Open to Public Inspection

<u>A</u> _	For the 2015 c	alendar year, or tax year beginning , and ending			
В	Check if applicable:	C Name of organization ASSOCIATION OF OUTDOOR RECREATION	1	D Employe	er identification number
	Address change	& EDUCATION, INC.]	
	Name change	Doing business as			496701
H	Initial return	Number and street (or P.O. box if mall is not delivered to street address) 1100 NORTH MAIN STREET, SUITE 101	Room/suite	E Telephon	ne number 299-2782
=	Final return/	City or town, state or province, country, and ZIP or foreign postal code		910-	299-2102
	terminated	ANN ARBOR MI 48104		_	E00 0E0
	Amended return	F Name and address of principal officer:		G Gross rec	eipts\$ 522,852
\Box	Application pending		H(a) Is this a gn	oup return for s	subordinates? Yes X No
ш	Typhodaon ponding	JEANNETTE STAWSKI			
			H(b) Are all sub		
			IT "NO,	" attach a list.	(see instructions)
1	Tax-exempt status:	X 501(c)(3) 501(c) () ◀ (insert no.) 4947(a)(1) or 527			
<u>J</u>		WW.AORE.ORG	H(c) Group exe		
300,000	Form of organization		L Year of formation: 1	.999	M State of legal domicile: MI
		ımmary			
	1 Briefly de	escribe the organization's mission or most significant activities:			
9		OOOR EDUCATION AND FACILITATION OF INFORMATION.			
펿					
Governance					
Š	2 Check th	is box > if the organization discontinued its operations or disposed of more th	an 25% of its net as	sets	
85	3 Number	of voting members of the governing body (Part VI, line 1a)		3	13
es	4 Number	of independent voting members of the governing body (Part VI, line 1b)		4	12
ž	5 Total nur	mber of individuals employed in calendar year 2015 (Part V, line 2a)	,	5	6
Activities		mber of volunteers (estimate if necessary)			0
•		related business revenue from Part VIII, column (C), line 12		7a	0
	b Net unre	lated business taxable income from Form 990-T, line 34		7b	0
		, , , , , , , , , , , , , , , , , , , ,	Prior Ye		Current Year
a	8 Contribu	tions and grants (Part VIII, line 1h)	11	8,571	133,284
Revenue	9 Program	service revenue (Part VIII, line 2g)	40	5,044	390,420
Š	10 investme	ent income (Part VIII, column (A), lines 3, 4, and 7d)		1,416	
ď	11 Other rev	venue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		1,111	
		renue – add lines 8 through 11 (must equal Part VIII, column (A), line 12)	52	6,142	
		nd similar amounts paid (Part IX, column (A), lines 1–3)		- ,	00
		paid to or for members /Port IV, column (A), line 4)		,	0
~		other compensation, employee benefits (Part IX, column (A), lines 5–10)		1,635	192,333
Expenses	16a Professio	onal fundraising fees (Part IX, column (A), line 11e)			232/330
De.		draising expenses (Part IX, column (D), line 25) 21,382			
X		page (Part IV column (A) linco 11a 11d 11f 34a)	20	5,517	311,899
	I .	penses (Part IX, Column (A), lines Tra-Tru, Tri-24e)		7,152	504,232
	i	e less expenses. Subtract line 18 from line 12		8,990	
- 5	i is Keveilue	1999 expenses. Subtract fine to from fine 12	Beginning of Cu		End of Year
Net Assets or	20 Total ass	sets (Part X, line 16)	FO	7,729	
Ass	21 Total liab	pilities (Part X, line 26)	···	3,305	
ž	22 Net asse	ets or fund balances. Subtract line 21 from line 20		4,424	578,563
	000000000000000000000000000000000000000	gnature Block			0.0,00
		perjury, I declare that I have examined this return, including accompanying schedules and st	tatements, and to the h	est of my kr	nowledge and belief it is
tr	ue, correct, and c	complete. Declaration of preparer (other than officer) is based on all information of which prepared to the complete.	parer has any knowled	18.	lowledge allo belief, it is
			- '		
Sig	an Pi	Signature of officer		I Date	
He	9··· [ירו שנידיום		
. 16		Type or print name and title	CUTIVE DI	CEC TOI	<u> </u>
_	<u> ` -</u> _	pe preparer's name Preparer's signature	Date		if PTIN
Pai	ia ``		"	Check	· 🗀 "
_	narer	EL J. SCHULTE		19 self-en	
	e Only			Firm's EIN	38-3270278
US	1	25800 NORTHWESTERN HIGHWAY, #1100			040 050 0000
_	Firm's ac			Phone no.	<u> 248-353-2800</u>
Ma	y the IRS discu	ss this return with the preparer shown above? (see instructions)		<u></u>	X Yes No

		OF OUTDOOR RECREATION	84-1496701	Page 2
Part III		n Service Accomplishments		
_	Check if Schedule O co	<u>ontains a response or note to any lin</u>	e in this Part III	
	scribe the organization's miss			
OUTDOO	R EDUCATION AN	D FACILITATION OF INFO	ORMATION.	
	**************************	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		

2 Did the or	rganization undertake any sig	nificant program services during the year wh	ich were not listed on the	
prior Form	n 990 or 990-EZ?			Yes X No
If "Yes," o	describe these new services of	on Schedule O.		
3 Did the or	rganization cease conducting	, or make significant changes in how it conde	ucts, any program	
services?	•			Yes X No
If "Yes," o	describe these changes on So			
4 Describe	the organization's program se	ervice accomplishments for each of its three	largest program services, as measur	red by
		c)(4) organizations are required to report the		
		y, for each program service reported.	5	•
	•			
4a (Code:) (Expenses \$	392,183 including grants of \$) (Reveni	(a \$)
AND PRONLINE	OFESINOALS IN PUBLICATIONS,	ANNUAL CONFERENCE, BRITHE FIELD OF OUTDOOR IN NEWSLETTERS AND A GUI	EDUCATION AND RECR	EATION.
AVALLA	BLE FOR PARTIC	IPANTS.		
41- /0 - 1-				
4b (Code:) (Expenses \$	including grants of \$) (Reveni	ie \$ }
• . • . • . • . • . • . •	***************************************			
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*	***************************************	•••••		
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An /Codo:		including grants of the	\ <u></u>	#
4c (Code:) (Expenses \$	including grants of \$) (Reveni	μe \$ }
*	***************************************			
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- 1	<u> </u>			
	ogram services (Describe in S			
(Expense		including grants of \$) (Revenue \$)
4e Intalinm	oram service expenses	392.TX3		

Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes,"			
	complete Schedule A	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2		<u> </u>
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		x
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h)			
	election in effect during the tax year? If "Yes," complete Schedule C, Part II	4		X
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues,			
	assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C,			
	Part III	5		X
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors			
	have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If			
	"Yes," complete Schedule D, Part I	6		<u> </u>
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
_	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes,"			w
	complete Schedule D, Part III	8		X
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or			
	debt negotiation services? If "Yes," complete Schedule D, Part IV	9		x
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted	-		
	endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10		х
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI,			
	VII, VIII, IX, or X as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes,"			
	complete Schedule D, Part VI	11a	X	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more			
	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		X
C	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more			
	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		X
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets			
	reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		X
e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	-	X
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			₹.
120	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f		X
124	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete	120		х
ь	Schedule D, Parts XI and XII Was the organization included in consolidated, independent audited financial statements for the tax year? If	12a		
	"Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		x
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		X
14a	Did the organization maintain an office, employees, or agents outside of the United States?			X
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking,			
	fundraising, business, investment, and program service activities outside the United States, or aggregate			
	foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		X
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or			
	for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		X
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other			_
	assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		X
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on			
	Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17	ļ	_X_
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on			
40	Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		X
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		х
	in 199, complete Concount C, i art in	13		42

Checklist of Required Schedules (continued)

			Yes	No
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		X
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		X
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		X
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the		, ,	
	organization's current and former officers, directors, trustees, key employees, and highest compensated			
	employees? If "Yes," complete Schedule J	23		X
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than			
	\$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b			
	through 24d and complete Schedule K. If "No," go to line 25a	24a		X
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
C	Did the organization maintain an escrow account other than a refunding escrow at any time during the year			
	to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior			
	year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ?			
	If "Yes," complete Schedule L, Part I	25b		X
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any			
	current or former officers, directors, trustees, key employees, highest compensated employees, or			
	disqualified persons? If "Yes," complete Schedule L, Part II	26		X
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee,			
	substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			
	entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		X
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L,			
	Part IV instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		X
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete			
	Schedule L, Part IV	28b		X
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof)			
	was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		X
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		X
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified			
	conservation contributions? If "Yes," complete Schedule M	30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N,			
	Part I	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes,"			
	complete Schedule N, Part II	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		X
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III,	1		
	or IV, and Part V, line 1	34		X
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		X
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a			
	controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		<u> </u>
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable			
	related organization? If "Yes," complete Schedule R, Part V, line 2	36		X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R,			
	Part VI	37	L_	X
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and			
	19? Note. All Form 990 filers are required to complete Schedule O.	38	X	
				_

Pa	ift V Statements Regarding Other IRS Filings and Tax Compliance					
	Check if Schedule O contains a response or note to any line in this Part V	,		<u></u>	. ,	
			1		Yes	No
1a		1a	4			
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable	1b	0			
C	Did the organization comply with backup withholding rules for reportable payments to vendors and					
٥.	reportable gaming (gambling) winnings to prize winners?			1c	X	
2a	, · , · · · · · · · · · · · · · · · · ·		<i>c</i>			
	Statements, filed for the calendar year ending with or within the year covered by this return	2a	6		X	
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returned. Note, If the sum of lines 1a, and 2a is greater than 250, you may be required to a file (see instruction)			<u>2b</u>		
За	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructional Did the organization have unrelated business gross income of \$1,000 or more during the year?	s)		3a		X
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule			3b		_
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other		ifv	····· 30		
	over, a financial account in a foreign country (such as a bank account, securities account, or other fir		ıty			
	account)?	ianolai		4a		x
b	If "Yes," enter the name of the foreign country: ▶					
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial	Accoun	ıts			
	(FBAR).					
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?			5a	22000000000	X
ь	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction	ction?		5b		X
C	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?			5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the	ne				
	organization solicit any contributions that were not tax deductible as charitable contributions?			6a	<u> </u>	X
b	If "Yes," did the organization include with every solicitation an express statement that such contribution	ons or	,			
	gifts were not tax deductible?			6Ь		
7	Organizations that may receive deductible contributions under section 170(c).					
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for	goods				
				7a	<u> </u>	
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?		• • • • • • • • • • • • • • • • • • • •	7b	<u> </u>	<u> </u>
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was	as				
	required to file Form 8282?	T	[······	7c		
d	3	7d	-			
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit of		t?			
†	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contr	•		7f		1
g	If the organization received a contribution of qualified intellectual property, did the organization file Fo			7g	 	
h 8	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organizations maintaining donor advised funds. Did a donor advised fund maintained			7h		
ō		-		8	********	
9	Sponsoring organizations maintaining donor advised funds.					<u> </u>
a	Did the specified arganization make any toyable distributions under cection 40662			9a	180000000000000000000000000000000000000	
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?			9b		
10	Section 501(c)(7) organizations. Enter:					
а	Initiation fees and capital contributions included on Part VIII, line 12	10a				
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b				
11	Section 501(c)(12) organizations. Enter:					
а	Gross income from members or shareholders	11a				
b	Gross income from other sources (Do not net amounts due or paid to other sources					
	against amounts due or received from them.)	11b				
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form	n 1041	?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b				
13	Section 501(c)(29) qualified nonprofit health insurance issuers.					
а	Is the organization licensed to issue qualified health plans in more than one state?			13a		30000000
	Note. See the instructions for additional information the organization must report on Schedule O.					
b	Enter the amount of reserves the organization is required to maintain by the states in which	1	1			
	the organization is licensed to issue qualified health plans	13b				
C	Enter the amount of reserves on hand	13c				<u> </u>
14a	Did the organization receive any payments for indoor tanning services during the tax year?			14a	—	<u> </u>
b	If "Yes." has it filed a Form 720 to report these payments? If "No." provide an explanation in Schedul	e O .		14b	1	1

ANN ARBOR

DAA

Form 990 (2015) ASSOCIATION OF OUTDOOR RECREATION 84-1496701 Page 6 Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI Section A. Governing Body and Management Yes Νo 13 1a Enter the number of voting members of the governing body at the end of the tax year If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O. 12 h Enter the number of voting members included in line 1a, above, who are independent Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee? X 2 Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, or trustees, or key employees to a management company or other person? Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? 4 Did the organization become aware during the year of a significant diversion of the organization's assets? 5 5 Did the organization have members or stockholders? 6 6 Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body? X Are any governance decisions of the organization reserved to (or subject to approval by) members, X stockholders, or persons other than the governing body? 7b Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: X Each committee with authority to act on behalf of the governing body? X 8b Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O X 9 Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) Yes No 10a Did the organization have local chapters, branches, or affiliates? 10a **b** If "Yes," did the organization have written policies and procedures governing the activities of such chapters. affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 10b Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? 11a b Describe in Schedule O the process, if any, used by the organization to review this Form 990. 12a Did the organization have a written conflict of interest policy? If "No," go to line 13 X 12a X b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? 12b Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes." describe in Schedule O how this was done 12c Did the organization have a written whistleblower policy? 13 13 Did the organization have a written document retention and destruction policy? X 14 Did the process for determining compensation of the following persons include a review and approval by 15 independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official X 15a X Other officers or key employees of the organization 15b If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement X with a taxable entity during the year? 16a If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? 16b Section C. Disclosure List the states with which a copy of this Form 990 is required to be filed **NONE** 17 18 Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply. Own website Another's website Upon request Other (explain in Schedule O) Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and 19 financial statements available to the public during the tax year. 20 State the name, address, and telephone number of the person who possesses the organization's books and records: JEANNETTE STAWSKI 1100 NORTH MAIN STE 111

810-299-2782

MI 48104

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and **Independent Contractors**

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

(A) Name and Title	(B) Average hours per week (list any	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)					an	(D) Reportable compensation from the	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation
	hours for related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)	from the organization and related organizations
(1) RUSS WATTS										
PRESIDENT	1.00	x						o	0	(
(2) GUY DEBRUN										* ***
	0.50							_		_
PAST PRESIDENT	0.00	X						0	0	(
(3) LANCE HAYNIE	0.50									
PRESIDENT ELECT	0.50	X							ام	,
(4) ALBERT MITUGO	0.00	^						0	0	(
(4)ABBERT FITTOGO	0.50									
DIRECTOR	0.00	X						o	o	(
(5) M. MACKENZIE BRA										<u> </u>
	0.50			1						
DIRECTOR	0.00	X						0	0	(
(6) PAUL SANFORD										
	1.00								_	_
TREASURER	0.00	X						0	0	(
(7) JEREMY OYEN	1 00									
SECRETARY	1.00 0.00	$ \mathbf{x} $						o	o	(
(8) NATHAN WILLIAMS	0.00	+^			\vdash	\vdash			0	
(6,141111411 1111111111111111111111111111	0.50									
DIRECTOR	0.00	X						ol	o	(
(9) KELLIE GERBERS					1				-	
	0.50									
DIRECTOR	0.00	X						0	0	
10) BRYAN KARBAN										
	0.50								_	
DIRECTOR	0.00	X	<u> </u>	\vdash	₩	<u> </u>		0	0	
11)ERIC NEUMANN	0.50									
DIBECTOR	0.50	$ \mathbf{x} $						o	ام	(
DIRECTOR DAA	0.00	A	<u> </u>			1		<u>U</u>	0	Form 990 (201

Pa	rt VII Section A. Officers	, Directors, Tru	stee	s, K	ey E	mpl	oyee	s, a	ind Highest Compensated	Employees (continued)	
	(A) Name and title	(B) Average hours per week (list any hours for	bo. off	x, unici icer a	Pos check ess pe	rson lirecto	than dis both	an ea)	(D) Reportable compensation from the organization	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the
		related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	(W-2/1099-MISC)	(organization and related organizations
(12	CASEY DUNPHY DENT REPRESETATIV	0.50	х						0	0	0
(13		+			х				97,113	0	
1b c	Sub-total Total from continuation she				 A			>	97,113		19,951
d 	Total (add lines 1b and 1c) Total number of individuals (ir reportable compensation from	ncluding but not I		ed to			···	bov	97,113 (e) who received more than		19,951
3	Did the organization list any for employee on line 1a? If "Yes," For any individual listed on lin	complete Schei	dule	J for	suc	h in	divid	Jal .			Yes No.
	organization and related organization	nizations greater	thar	n \$15	50,00	00?	If "Ye	s," (complete Schedule J for su	ch	4 X
5	Did any person listed on line of services rendered to the o	la receive or acc	rue	com	pens	atio	n froi	n ar	ny unrelated organization or	· individual	5 X
Sect 1	tion B. Independent Contractor Complete this table for your fi		ensa	ated	inde	pend	dent :	cont	tractors that received more	than \$100 000 of	
_	compensation from the organ	ization. Report c							dar year ending with or with	nin the organization's tax ye	
	Name and	(A) I business address							Descrip	(B) ition of services	(C) Compensation
			_								
2	Total number of independent received more than \$100,000								ose listed above) who	0	

Pa	πV				ains a i	resnonse	or note to any line	in this Part VIII		
		Official in C	oricule C	<i>2</i>	ans a i	езропас	(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
nts	1a	Federated campai	gns	1a						
Contributions, Gifts, Grants and Other Similar Amounts		Membership dues		1b		125,668				
A'S.		Fundraising events		1c						
듩		Related organization		1d						
εĒ	е	Government grants (contri	butions)	1e						
	f	All other contributions, gift								
誤		and similar amounts not in	cluded above	1f		7,616				
<u>2</u> 0	_	Noncash contributions inc		1f: \$	· <i></i>					
	h	Total. Add lines 1	<u>1–1f</u>			<u></u>	133,284			
E	_					Busn. Code				
eve.	2a	2015 CONFE					345,965			
Program Service Revenue	b	NON-MEMBER	SHIP INCOM	Œ			44,455	44,455		
Š	۳ 5	• • • • • • • • • • • • • • • • • • • •								
Š	u									
grai	f	All other program	envice rovo							
임		Total. Add lines 2					390,420			L
	3	Investment income					330,123			
	-				•		-1,718			-1,718
	and other similar amounts)Income from investment of tax-exempt bond pr									
	5	Royalties					866			866
		•	(i) Real			Personal				
	6a	Gross rents]			
	b	Less: rental exps.								
	С	Rental inc. or (loss)								
	_d	Net rental income	or (loss)							
	7a	Gross amount from sales of assets	(i) Securities		(ii)	Other				
		other than inventory								
	b	Less: cost or other								
		basis & sales exps.								
		Gain or (loss)								
		Net gain or (loss)				<u></u>				
e e	8a	Gross income from fu	indraising eve	nts						
le li		(not including \$								
ê		of contributions repor	ted on line 1c)							
Other Revenue		See Part IV, line 18		. a						
₹		Less: direct expen		a	nuanta					
		Gross income from g	•	T-	events					
	Jd	See Part IV, line 19								
	h	Less: direct expen								
		Net income or (los			ivities					
		Gross sales of inv					İ			
		returns and allowa	- -	а						
	b	Less: cost of good		ь			1			
		Net income or (los		s of inv	entory					
			eous Revenue			Busn, Code				
	11a	* * * * * * * * * * * * * * * * * * * *								
	b	***************************************								
	С	*								
	đ	All other revenue								
	е	Total. Add lines 1								
	12	Total revenue. Se	e instruction	15		<u></u>	522,852	390,420	0	-852

Part IX Statement of Functional Expenses

Secu	on 501(c)(3) and 501(c)(4) organizations must contains a responsibility.			mpiete column (A).	X
Do n	ot include amounts reported on lines 6b,	(A)	(B)	(C)	(D)
	b, 9b, and 10b of Part VIII.	Total expenses	Program service expenses	Management and general expenses	Fundraising expenses
1	Grants and other assistance to domestic organizations		олраново	gorana	5.75.1.55
	and domestic governments. See Part IV, line 21				
2	Grants and other assistance to domestic				
	individuals. See Part IV, line 22				
3	Grants and other assistance to foreign				
	organizations, foreign governments, and foreign				
	individuals. See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors,				
	trustees, and key employees				
6	Compensation not included above, to disqualified				
	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)				
7	Other salaries and wages	152,895	91,737	45,869	15,289
8	Pension plan accruals and contributions (include				
	section 401(k) and 403(b) employer contributions)				
9	Other employee benefits	27,793	27,793		
10	Payroll taxes	11,645	11,645		
11	Fees for services (non-employees):			-	
а	Management				
b	Legal	1,075		1,075	_
С	Accounting	3,505		3,505	
d	Lobbying				
е	Professional fundraising services. See Part IV, line 17				
f	Investment management fees				
g	Other. (If line 11g amount exceeds 10% of line 25, column				
	(A) amount, list line 11g expenses on Schedule O.)	191,721	185,266	6,455	
12	Advertising and promotion	5,695	0.50		5,695
13	Office expenses	3,673	959	2,714	
14	Information technology	3,975	2,385	1,192	398
15	Royalties	40 655		10 655	
16	Occupancy	10,657	17 410	10,657	_
17	Travel	17,410	17,410		
18	Payments of travel or entertainment expenses				
40	for any federal, state, or local public officials				
19	Conferences, conventions, and meetings				
20	Interest				
21 22	Payments to affiliates				
23	Depreciation, depletion, and amortization	2,508		2,508	
24	Insurance Other expenses. Itemize expenses not covered	2,300		2,300	
24	above (List miscellaneous expenses in line 24e. If				
	line 24e amount exceeds 10% of line 25, column				
	(A) amount, list line 24e expenses on Schedule O.)				
а	EXEC DIRECTOR INITIATIVES	16,074	16,074		
b	BANK & CREDIT CARD FEES	14,936	20/0/2	14,936	
c	BOARD INITIATIVES	10,361	10,361		
d	GRANTS & RESEARCH	9,640	9,640		
e	All other eveneses	20,669			
25	Total functional expenses. Add lines 1 through 24e	504,232	392,183		
26	Joint costs. Complete this line only if the	, - 			
	organization reported in column (B) joint costs				
	from a combined educational campaign and fundraising solicitation. Check here ▶ ☐ if				
	following SOP 98-2 (ASC 958-720)				

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Pa	nt X	Balance Sheet					
		Check if Schedule O contains a response or note	e to any line in	this Part X			
					(A) Beginning of year		(B) End of year
	1	Cash—non-interest bearing			71,756	1	246,331
	2	Savings and temporary cash investments			508,934		214,488
	3	Pledges and grants receivable, net				3	
	4	Accounts receivable, net		****************	2,812		455
	5	Loans and other receivables from current and former of	officers directo	ire		******	
	•	trustees, key employees, and highest compensated er					
		Complete Part II of Schedule L			5		
	6	Loans and other receivables from other disqualified pe	renne (as defir	red under section			
	•	4958(f)(1)), persons described in section 4958(c)(3)(B)	=				
		sponsoring organizations of section 501(c)(9) voluntary					
,,		organizations (see instructions). Complete Part II of So				6	
Assets	7	Notes and loans receivable net	Siledule E			7	
Asi	8	Notes and loans receivable, net			***	8	
İ	9	Inventories for sale or use	,,.,,.,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	***************	14,227		3,563
	_	Prepaid expenses and deferred charges Land, buildings, and equipment: cost or	···[·····	•••••	17,621		3,303
Ì	ıva		102	462			
	.	other basis. Complete Part VI of Schedule D	10a	462		40-	
	11	Less: accumulated depreciation	[מטו			10c	151,031
		Investments—publicly traded securities			11	131,031	
	12	Investments—other securities. See Part IV, line 11			12		
	13	Investments—program-related. See Part IV, line 11		<u> </u>	13		
	14	Intangible assets			14	37	
	15	Other assets. See Part IV, line 11		E07 720	15		
\dashv	16	Total assets. Add lines 1 through 15 (must equal line			597,729		615,905
	17	Accounts payable and accrued expenses		23,305		37,342	
	18	Grants payable				18	
	19	Deferred revenue				19	<u> </u>
	20	Tax-exempt bond liabilities				20	
	21	Escrow or custodial account liability. Complete Part IV)		21	
ies	22	Loans and other payables to current and former office					
- ≣		trustees, key employees, highest compensated emplo	yees, and				
Liabilities		disqualified persons. Complete Part II of Schedule L				22	
	23	Secured mortgages and notes payable to unrelated thi	ird parties			23	
	24	Unsecured notes and loans payable to unrelated third				24	
	25	Other liabilities (including federal income tax, payables					
		parties, and other liabilities not included on lines 17-24					
		of Schedule D			22 205	25	27 242
\dashv	26	Total liabilities. Add lines 17 through 25			23,305	26	37,342
ري ري		Organizations that follow SFAS 117 (ASC 958), che		X and			
-Se	.=	complete lines 27 through 29, and lines 33 and 34.			E74 404		E70 E <i>6</i> 2
aa	27	Unrestricted net assets			574,424		578,563
8	28	Temporarily restricted net assets				28	-
Net Assets or Fund Balances	29	Permanently restricted net assets				29	
느		Organizations that do not follow SFAS 117 (ASC 98	oo), cneck her	re 🕨 🔃 and			
ts c		complete lines 30 through 34.					
Se	30	Capital stock or trust principal, or current funds				30	<u> </u>
t As	31	Paid-in or capital surplus, or land, building, or equipme				31	<u> </u>
Se	32	Retained earnings, endowment, accumulated income,			F74 404	32	E20 E40
	33				574,424		578,563
	34	Total liabilities and net assets/fund balances			597,729	34	615,905

Form **990** (2015)

orm	990 (2015) ASSOCIATION OF OUTDOOR RECREATION 84-1496701			Page	e 12
Pa	rt XI Reconciliation of Net Assets				
_	Check if Schedule O contains a response or note to any line in this Part XI			,	
1	Total revenue (must equal Part VIII, column (A), line 12)	1	52	22,8	52
2	Total expenses (must equal Part IX, column (A), line 25)	2	5(14,2	32
3	Revenue less expenses. Subtract line 2 from line 1	3	:	L8,6	20
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	5	74,4	24
5	Net unrealized gains (losses) on investments	5		4,4	81
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain in Schedule O)	9			
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line				
	33, column (B))	10	5'	78,5	63
Pa	rt XII Financial Statements and Reporting				
	Check if Schedule O contains a response or note to any line in this Part XII				
				Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other				
	If the organization changed its method of accounting from a prior year or checked "Other," explain in				
	Schedule O.				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a	X	
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or	*			
	reviewed on a separate basis, consolidated basis, or both:				
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b		X
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a				
	separate basis, consolidated basis, or both:				
	Separate basis Consolidated basis Both consolidated and separate basis				
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight				***************************************
	of the audit, review, or compilation of its financial statements and selection of an independent accountant?		2c		
	If the organization changed either its oversight process or selection process during the tax year, explain in				
	Schedule O.				
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in				codddd
	the Single Audit Act and OMB Circular A-133?		3a		X
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the				
	required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits.		3b		

SCHEDULE A (Form 990 or 990-EZ) **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section

4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ.

▶ Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Employer identification number 84-1496701

Open to Public Inspection

Internal Revenue Service Name of the organization

Department of the Treasury

ASSOCIATION OF OUTDOOR RECREATION EDITCATION

		a EDUCATION,	INC.			04-149	0/OT
Pai	tl Reas	on for Public Charity	Status (All organizations	must co	mplete th	nis part.) See instruction	ns.
The o	rganization is not	a private foundation becaus	e it is: (For lines 1 through 11, o	heck only	y one box.)	-	<u>-</u>
1 [A church, cor	nvention of churches, or ass	ociation of churches described i	in section	170(b)(1)(A)(i).	
2	A school des	scribed in section 170(b)(1)(A)(ii). (Attach Schedule E (Form	n 990 or 9	90-EZ).)		
3			ce organization described in sec).	•
4	A medical re	search organization operated	d in conjunction with a hospital o	tescribed	in section	170(b)(1)(A)(iii). Enter the he	ospital's name,
	city, and state						
5	An organizat	ion operated for the benefit of	of a college or university owned	or operat	ed by a gov	ernmental unit described in	
		(b)(1)(A)(iv). (Complete Part					
6	-		overnmental unit described in s	ection 17	'0(b)(1)(A)(v).	
7	An organizat	tion that normally receives a	substantial part of its support fro	om a gove	ernmental u	nit or from the general public	
	described in	section 170(b)(1)(A)(vi). (Co	omplete Part II.)				
8 [A community	y trust described in section 1	70(b)(1)(A)(vi). (Complete Part	:II.)			
9	X An organizat	tion that normally receives: (1) more than 33 1/3% of its supp	ort from	contribution	s, membership fees, and gro	oss
	receipts from	n activities related to its exem	pt functions-subject to certain	exceptio	ns, and (2)	no more than 33 1/3% of its	
	support from	gross investment income ar	id unrelated business taxable in	come (le	ss section 5	511 tax) from businesses	
	acquired by t	the organization after June 30	0, 1975. See section 509(a)(2).	. (Comple	te Part III.)	•	
10	An organizat	tion organized and operated of	exclusively to test for public safe	ety. See s	ection 509	(a)(4).	
11	An organizati	ion organized and operated o	exclusively for the benefit of, to	perform t	he functions	s of, or to carry out the purpo	ses of
	one or more	publicly supported organizati	ons described in section 509(a	ı)(1) or s e	ction 509(a	a)(2). See section 509(a)(3).	Check
	the box in line	es 11a through 11d that desc	cribes the type of supporting org	ganization	and compl	lete lines 11e, 11f, and 11g.	
а	Type I. A su	pporting organization operate	ed, supervised, or controlled by	its suppo	rted organiz	ration(s), typically by giving	
	the supporter	d organization(s) the power t	o regularly appoint or elect a ma	ajority of t	the directors	s or trustees of the supporting	3
	organization.	You must complete Part i	/, Sections A and B.				
b	Type II. A su	ipporting organization superv	rised or controlled in connection	with its s	supported o	rganization(s), by having	
	control or ma	anagement of the supporting	organization vested in the same	e persons	that contro	ol or manage the supported	
		(s). You must complete Par	' = '				
c	Type III fund	ctionally integrated. A supp	orting organization operated in o	connectio	n with, and	functionally integrated with,	
	its supported	d organization(s) (see instruct	tions). You must complete Par	rt IV, Sec	tions A, D,	and E.	
d	Type III non	-functionally integrated. A	supporting organization operate	d in conn	ection with	its supported organization(s)	
			anization generally must satisfy		•		
			t complete Part IV, Sections A				
е			d a written determination from t			pe I, Type II, Type III	
	•	- · · · ·	nctionally integrated supporting	organizat	ion.		
		er of supported organizations					
		wing information about the su	, , , , , , , , , , , , , , , , , , , 	(5.4)- (6-			
(1)	Name of supported organization	(ii) EIN	(tii) Type of organization (described on lines 1–9		organization ur governing	(v) Amount of monetary support (see	(vi) Amount of other support (see
	J		above (see instructions))		ment?	instructions)	instructions)
				Yes	No		
(A)				res	INC		
(^)]]		
(B)				1	† †		
(0)							
(C)							<u> </u>
~ ,							
(D)					 		
(E)			· -				<u>-</u>
,							
				1			

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.) Section A. Public Support Calendar year (or fiscal year beginning in) (a) 2011 (b) 2012 (c) 2013 (d) 2014 (e) 2015 (f) Total Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") Tax revenues levied for the organization's benefit and either paid to or expended on its behalf The value of services or facilities furnished by a governmental unit to the organization without charge Total. Add lines 1 through 3 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) Public support. Subtract line 5 from line 4. Section B. Total Support Calendar year (or fiscal year beginning in) (a) 2011 (b) 2012 (c) 2013 (d) 2014 (e) 2015 (f) Total Amounts from line 4 Gross income from interest, dividends, payments received on securities loans. rents, royalties and income from similar sources Net income from unrelated business activities, whether or not the business is regularly carried on Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) 11 Total support. Add lines 7 through 10 Gross receipts from related activities, etc. (see instructions) 12 12 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here Section C. Computation of Public Support Percentage Public support percentage for 2015 (line 6, column (f) divided by line 11, column (f)) 14 Public support percentage from 2014 Schedule A, Part II, line 14 15 15 33 1/3% support test—2015. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization 33 1/3% support test—2014. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more. check this box and stop here. The organization qualifies as a publicly supported organization 17a 10%-facts-and-circumstances test—2015. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in

Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported

10%-facts-and-circumstances test—2014. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly

Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see

instructions

organization

Schedule A (Form 990 or 990-EZ) 2015

Page 3

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II.)

If the organization fails to qualify under the tests listed below, please complete Part II.)

Sec	tion A. Public Support	quality artaor ar	o toola notoa b	ciow, picase oc	ompioto i artii:		
	ndar year (or fiscal year beginning in)	(a) 2011	(b) 2012	(c) 2013	(d) 2014	(e) 2015	(f) Total
1	Gifts, grants, contributions, and membership		(11) 13 (2	(0, _0 \)	(4) 25	(0) 20.0	(1) 1510.
	fees received. (Do not include any "unusual grants.")	167,061	91,051	86,684	118,571	133,284	596,651
2	Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose	234,129	310,114	331,536	405,044	390,420	1,671,243
3	Gross receipts from activities that are not an unrelated trade or business under section 513						
4	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5	The value of services or facilities furnished by a governmental unit to the organization without charge						
6	Total. Add lines 1 through 5	401,190	401,165	418,220	523,615	523,704	2,267,894
7a	Amounts included on lines 1, 2, and 3 received from disqualified persons						
	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
	Add lines 7a and 7b						
	Public support. (Subtract line 7c from line 6.)						2,267,894
	tion B. Total Support						
Caler	ndar year (or fiscal year beginning in) 🕨	(a) 2011	(b) 2012	(c) 2013	(d) 2014	(e) 2015	(f) Total
9	Amounts from line 6	401,190	401,165	418,220	523,615	523,704	2,267,894
10a	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	1,425	2,440	3,168	2,527	-852	8,708
b	Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975	1,423	2,440	3,100	2,527	-032	6,708
С	Add lines 10a and 10b	1,425	2,440	3,168	2,527	-852	8,708
11	Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
13	Total support. (Add lines 9, 10c, 11,						
	and 12.)	402,615	403,605	421,388	526,142	522,852	2,276,602
14	First five years. If the Form 990 is for the	organization's first	, second, third, for	urth, or fifth tax yea	r as a section 501	(c)(3)	
	organization, check this box and stop her						<u></u> <u>▶</u> <u></u>
Sec	ction C. Computation of Public Se						
15	Public support percentage for 2015 (line 8	s, column (f) divided	l by line 13, colum	n (f))		15	99.62%
16	Public support percentage from 2014 Sch						99.43%
	tion D. Computation of Investme					1 1	
17	Investment income percentage for 2015 (, column (f))			<u>%</u>
18	Investment income percentage from 2014						1%_
19a	33 1/3% support tests—2015. If the orga					·	<u>k</u> ₹₹
L	17 is not more than 33 1/3%, check this b		-				► <u>X</u>
b	33 1/3% support tests—2014. If the orga					•	▶ □
20	line 18 is not more than 33 1/3%, check to Private foundation. If the organization di						

SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements Complete if the organization answered "Yes" on Form 990,

Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

Attach to Form 990.

▶ Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

Name of the organization Employer identification number ASSOCIATION OF OUTDOOR RECREATION & EDUCATION, INC. 84-1496701 Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" on Form 990, Part IV, line 6. (a) Donor advised funds (b) Funds and other accounts Total number at end of year 1 Aggregate value of contributions to (during year) Aggregate value of grants from (during year) Aggregate value at end of year 5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? 6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? Conservation Easements. Complete if the organization answered "Yes" on Form 990, Part IV, line 7. 1 Purpose(s) of conservation easements held by the organization (check all that apply). Preservation of land for public use (e.g., recreation or education) Preservation of a historically important land area Preservation of a certified historic structure Protection of natural habitat Preservation of open space Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year. Held at the End of the Tax Year a Total number of conservation easements 2a Total acreage restricted by conservation easements 2b Number of conservation easements on a certified historic structure included in (a) d Number of conservation easements included in (c) acquired after 8/17/06, and not on a historic structure listed in the National Register Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the Number of states where property subject to conservation easement is located ▶ Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements. Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 8. 1a If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items. b If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items: (i) Revenue included on Form 990, Part VIII, line 1 (ii) Assets included in Form 990, Part X \$ 2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items: a Revenue included on Form 990, Part VIII, line 1

b Assets included in Form 990, Part X.

Sche	dule D (Form 990) 2015 ASSOCIATI	ON OF OUT	OOR RECREA	TION	84-14967	701		Page 2
Pa	rt III Organizations Maintaining	Collections of	Art, Historical T	reasures, o	r Other Sim	ilar Assets	(continue	
3	Using the organization's acquisition, accessic collection items (check all that apply):						1	
а	Public exhibition	d 🗀	Loan or exchange pro	arams				
b	Scholarly research		Other	-				
C	Preservation for future generations	ـ -						
4	Provide a description of the organization's co	llections and explain	how they further the	organization's	evemnt numnes	in Part		
-	XIII.	moditions and explain	Thom alog farmer the	organization s	exempt purpose	, III I CAIL		
5	During the year, did the organization solicit o	r receive donations (of art historical treasu	res arathers	imilar			
	assets to be sold to raise funds rather than to						Yes	No
Pa	rt IV Escrow and Custodial Arra							
	Complete if the organization 990, Part X, line 21.	answered "Yes"	" on Form 990, Pa	art IV, line 9,	or reported	an amount (on Form	
1a	Is the organization an agent, trustee, custodi included on Form 990, Part X?		liary for contributions of				Yes	□ No
b	If "Yes," explain the arrangement in Part XIII						. 🗀 100	
	,p						Amount	
С	Beginning balance					1c		
	Additions during the year					1d		
- -	Distributions during the year					1e		
f		******************				1f		
	Did the organization include an amount on Fe	orm 990 Part X line	21 for escrow or cue	todial account	liability2		Yes	No
	If "Yes," explain the arrangement in Part XIII.							\exists
	rt V Endowment Funds.	Official field if the 6.	xpianation has been p	tovided off Fal	(CAIII,	<u> </u>		
000000000	Complete if the organization	answered "Yes"	" on Form 990. Ps	art IV line 16	n			
	Sempleto ii tilo organization	(a) Current year	(b) Prior year	(c) Two years		ree years back	(e) Four v	ears back
19	Beginning of year balance	(a) outlone you	(b) i noi you	(0) 1 100 30411	o Back (a) II	псо усы о рыск	1 (0)1 001)	Cars blok
				<u> </u>			-	
	Contributions					-		
C	Net investment earnings, gains, and							
	losses						<u> </u>	
	Grants or scholarships					-	+	
е	Other expenditures for facilities and							
	programs						<u> </u>	
	Administrative expenses		· ·	 				
g	End of year balance			<u> </u>				
2	Provide the estimated percentage of the curr	ent year end balanc	e (line 1g, column (a))	held as:				
а								
b	.,.,							
C	Temporarily restricted endowment ▶	%						
	The percentages on lines 2a, 2b, and 2c sho	•						
3a	Are there endowment funds not in the posse	ssion of the organiza	ation that are held and	administered	for the		_	
	organization by:						\	res No
	(i) unrelated organizations						3a(i)	
-	(ii) related organizations	*******					3a(ii)	
þ	If "Yes" on line 3a(ii), are the related organization	ations listed as requi	ired on Schedule R?				3b	
4	Describe in Part XIII the intended uses of the	organization's endo	owment funds.		•			
Pa	irt VI Land, Buildings, and Equi	pment.					_	
	Complete if the organization	answered "Yes	" on Form 990, Pa	art IV, line 1	1a. See Form	1990, Part i	X, line 10	١.
	Description of property	(a) Cost or other I			(c) Accumulat	1	(d) Book va	
		(investment)	(oth	ner)	depreciation	ı		
1a	Land					_		
	Buildings							
c	Leasehold improvements	***				-		-
	Equipment		462	 -		462		
	Other							
	I. Add lines 1a through 1e. (Column (d) must e		t X, column (B), line 1	Oc.)		<u> </u>		

SCHEDULE O

(Form 990 or 990-EZ)

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

2015

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

► Attach to Form 990 or 990-EZ.

Open to Public Inspection

▶ Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990. Name of the organization ASSOCIATION OF OUTDOOR RECREATION

Employer identification number 84-1496701

	& EDUCA	TION, INC.			84-149670	1
FORM 990, P.	ART VI,	LINE 11B - OR	GANIZATIC	N'S PROCESS T	O REVIEW FOR	M 990
REVIEWED BY	EXECUI	TIVE DIRECTOR A	ND BOARD	OF DIRECTORS	PRIOR TO FII	ING.
FORM 990, P	ART VI,	LINE 19 - GOV	ERNING DC	CUMENTS DISCL	OSURE EXPLAN	IATION
GOVERNING D	OCUMENT	S ARE MADE AVA	ILABLE TO	THE PUBLIC U	PON WRITTEN	REQUEST
TO ORGANIZA	TIONAL	HEADQUARTERS.				
		LINE 11G - OT	HER FEES	FOR SERVICES		
DESCRIPTION	, , , , , , , , , , , , , , , , , , ,					
	PROGRA	M SERVICE	MGT &	GENERAL	FUNDRA	LISING
HR CONSULTA	NT					
	\$	0	\$	4,197	\$	0
IT SERVICES		******************************				
	\$	0	\$	960	\$	0
PROF SERVIC	ES					
	\$	0	\$	1,298	\$	0
2015 CONFER	ENCE	• • • • • • • • • • • • • • • • • • • •				***************************************
2015 CO	NFERENC	CE EXPENSES		***************************************		
	\$	185,266	\$	0	\$	0
					• • • • • • • • • • • • • • • • • • • •	*********
,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,						

Form **990**

Two Year Comparison Report

. . .

, ending

2014 & 2015

Name

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For calendar year 2015, or tax year beginning

ASSOCIATION	OF OUTDOOR	RECREATION

84-1496701

Taxpayer Identification Number

8	& EDUCATION, INC.			84-1	496701
			2014	2015	Differences
	1. Contributions, gifts, grants	1.	7,060	7,616	556
	2. Membership dues and assessments		111,511	125,668	14,157
	3. Government contributions and grants	3.			
e	A Drogger convice sevenue	4.	405,044	390,420	-14,624
_	5. Investment income	-	1,416	-1,718	-3,134
>		6.			
2	7. Net gain or (loss) from sale of assets other than inventory	7.			
	8. Net income or (loss) from fundraising events	8.			
	9. Net income or (loss) from gaming	9.			
	10. Net gain or (loss) on sales of inventory				
	11. Other revenue	11.	1,111	866	-245
	12. Total revenue. Add lines 1 through 11	12.	526,142	522,852	-3,290
	13. Grants and similar amounts paid	13.			
	14. Benefits paid to or for members	14.			
တ	15. Compensation of officers, directors, trustees, etc.	15.			
S	Te: Galarico, Galer Componidation, and employee benefits	16.	181,635	192,333	10,698
Φ	17. Professional fundraising fees	17.			
α	19 Other professional face	40	196,139	196,301	162
Ш	19. Occupancy, rent, utilities, and maintenance	19.	5,172	10,657	5,485
	20. Depreciation and Depletion	20.			
	21. Other expenses	21.	94,206	104,941	10,735
	22. Total expenses. Add lines 13 through 21	22.	477,152	504,232	27,080
	23. Excess or (Deficit). Subtract line 22 from line 12	23.	48,990	18,620	-30,370
	24. Total exempt revenue	24.	526,142	522,852	
_	25. Total unrelated revenue	25.			
ĕ	26. Total excludable revenue	26.	407,571	389,568	
паí	27. Total assets	27.	597,729	615,905	<u> 18,176</u>
夏	28. Total liabilities	28.	23,305	37,342	14,037
든	29. Retained earnings	29.	574,424	578,563	4,139
Other Information	30. Number of voting members of governing body	30.	14	13	
Ö	51. Number of independent voting members of governing body	31.	13	12	
	32. Number of employees	32.	6	6	
	33. Number of volunteers	33.			

Name ASSOCIATION & EDUCATION		Тах Ке	I ax Keturn History			2012
	ATION OF OUTDOOR RECREA	RECREATION			Employer 84-1	Employer Identification Number 84-1496701
	2011	2012	2013	2014	2015	2016
Contributions, gifts, grants		14,241	13,486	7,060	7,616	
Membership dues		76,810	73,198	111,511	125,668	
Program service revenue		310,114	331,536	405,044	390,420	
Capital gain or loss			- 1	- 1	,	
Investment income		2,260	1,859	1,416	-1,718	
Fundraising revenue (income/loss)	(s)					
Gaming revenue (income/loss)						
Other revenue		180	1,309	1,111	866	
		403,605	421,388	526,142	522,852	
Grants and similar amounts paid						
Benefits paid to or for members						
Compensation of officers, etc.						
Other compensation		148,530		~I	192,333	
Professional fees			-	٠,	196,301	
Occupancy costs		4,932	5,073	5,172	10,657	
Depreciation and depletion						
Other expenses		4	96,312	- 4		
Total expenses		7	394,535	477,152	504,232	
Excess or (Deficit)		36,103	26,853	48,990	18,620	
Total accompany to the T		403 605	421 388	526 142	522 852	
Total exempt revenue		,	٧.		Ν.	
Total cyclidable revenue		403 KOF	334 704	407 571	389,568	
		v	4	Ν.	4	
Iotal Assets		110,020	ч	ч	Α.	
Total Liabilities		-	-	~	~	
Net Fund Balances		498,581	525,434	574,424	578,563	

10400 ASSOCIATION OF OUTDOOR RECREATION
84-1496701 Federal Statements
FYE: 12/31/2015

Descript	ion					
		Amount	Unrelated Business Code		Acquired after 6/30/75	US Obs (\$ or %)
INTEREST INCOME						
	\$	1,013		14		
TOTAL	\$	1,013				

Taxable Dividends from Securities

Descri	ption					
	_	Amount	Unrelated Business Code		Acquired after 6/30/75	US Obs (\$ or %)
DIVIDENDS & CAP	GAIN \$_	DIST 4,505		14		
TOTAL	\$	4,505				

10400 ASSOCIATION OF OUTDOOR RECREATION 84-1496701 FYE: 12/31/2015	REATION Feder	al Statem	ents		:	8/5/2019 1:50 PM
Form 990, P	Form 990, Part IX, Line 11g -	1g - Other Fees for Service (Non-employee)	for Servi	ce (Non-e	mployee)	
Description	Total Expenses	es	Program Service	Εø	Management & General	Fund Raising
HR CONSULTANT IT SERVICES PROF SERVICES	\$ 4,	, 197 960 298			\$ 4,197 960 1,298	₩
2015 CONFERENCE 2015 CONFERENCE EXPENSES TOTAL	185,	,266	185,	,266	\$ 6,455	w-
FC	Form 990, Part IX, Line 24e - All Other Expenses	Line 24e - Al	Other E	xpenses		
Description	Total Expenses	se es	Program Service	Eφ	Management & General	Fund Raising
NON CASH CONTRIBUTIONS PROGRAM & SERVICES TELEPHONE & COMMUNICATION DUES & PROF MEMBERSHIPS PAYROLL ADMINISTRATION WORKERS COMP INS		7,616 6,429 3,108 1,760 650 617	3331	7,616 6,429 3,108 1,760	\$ 650 617 617	w.
TOTAL	\$ 20,	- s = 699 (18	,913	\$ 1,756	0

10400 ASSOCIATION OF OUTDOO 84-1496701 FYE: 12/31/2015	10400 ASSOCIATION OF OUTDOOR RECREATION 84-1496701 FYE: 12/31/2015	8/5/2019 1:50 PM
	Schedule A, Part III, Line 1(e) Description	Amount
MEMBERSHIP DUES DONATED GOODS RECEIVED TOTAL		\$ 125,668 7,616 \$ 133,284
	Schedule A, Part III, Line 2(e)	
	Description	Amount
NON-MEMBERSHIP INCOME 2015 CONFERENCE TOTAL		\$ 44,455 345,965 \$ 390,420
	Schedule A, Part III, Line 10a(e)	
	Description	Amount
INTEREST INCOME DIVIDENDS & CAP GAIN DIST ROYALTY INCOME REALIZED GAINS / (LOSSES) TOTAL		\$ 1,013 4,505 866 -7,236 \$ -852